

Michael Ask International Relations Senior Manager





20 years of anti-doping





Call for more independence

Call for more competencies



More complexity

Politicians → **Experts**

Consequences today



- Governance reforms at WADA
- More focus on the "victims" (Athletes)
- More influence for NADOs and Athletes
- The establishment of the ITA
- Operational independence for ADOs



- More collaboration between ADOs also "across the border"
 - Same challenges (rules, systems, data privacy etc.)
 - The obligation to work efficient and cost-effective
 - Utilizing each other's capabilities and competencies
 - Staff working for more ADOs (DCOs)
 - Focus on efficiency not who does the job



- More centralization of areas of high expertise
 - Science, ABPs, TUEs, Risk Assessment, Result Management etc.
 - Does every NADO/ADO in the world need it all?
 - O Would centralization raise the quality of the work?



- Technology
 - Digitalization
 - Big Data
 - 0 A.I.
 - Increased I & I driven
 - Dried Blood Spot and remote testing
 - Gene Doping



- Societal pressure
 - Proportionality discussion is the system too rigid?
 - o Are we catching the real "bad guys"?
 - Increased involvement of athletes and support staff
 - Human rights
 - Due process
 - Continuous involvement of all stakeholders



Thank you!

