

National Anti-Doping Governance Observer – The National Experiences Lessons learned – and how did we follow-up?
The Danish Perspective

Kim Ravn, Chief Executive Officer, Anti Doping Denmark Anti-Doping Norway's 20 Year Anniversary Seminar, 7th of June 2023



Final report

Report / June 202

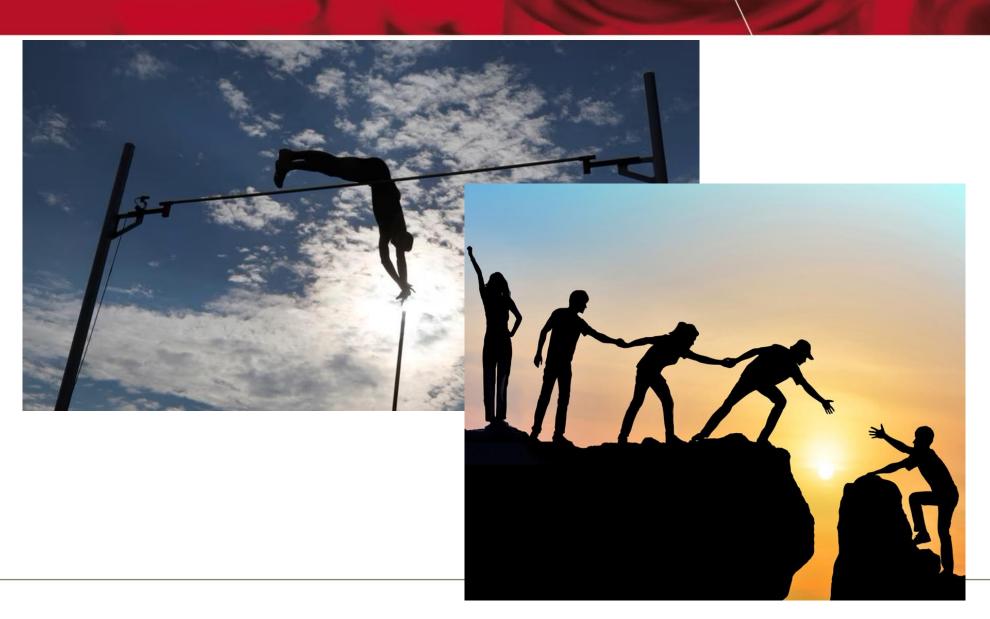


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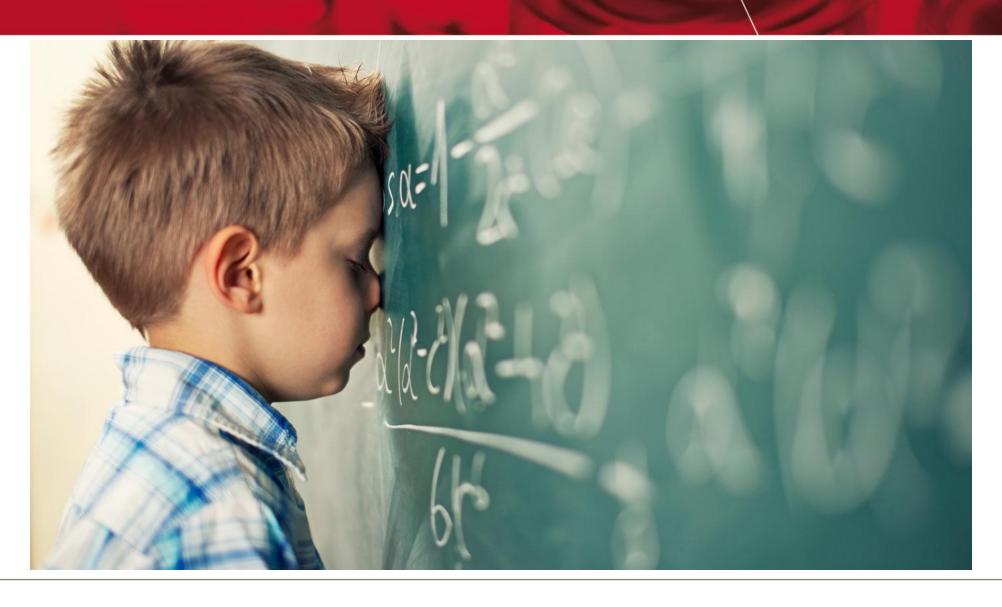


















How did we follow up?

Not fulfilled	Weak	Moderate	Good	Very good
0-19 %	20-39%	40-59%	60-79%	80-100%

Examples

1) Improvements

D: Operational independence. **I:** Board composition

D: Operational transparency

I: Public board meeting agendas before meeting

I: Declaring conflicts of interest-overview

2) Challenges we haven't solved – yet

D: Internal accountability and control. I: How to get rid of board members

3) Indicators we have chosen not to meet – so far

D: Democratic processes. **I:** Board-quorum

D: Anti-doping transparency. I: Long-term budgets



