This communication goes to iNADO’s 67 Members. It is the first quarterly corporate report in 2017 to share information on iNADO’s activities. iNADO is happy to answer any questions on your Institute’s activities. Please send your questions to info@inado.org

New Members

- Azerbaijan National Anti-Doping Organisation (www.amada.az)
- Agency for Anti-Doping Control Bosnia & Herzegovina (www.ada.gov.ba)
- Organizacao Nacional Antidopagem Cabo Verde
- Agencia Nacional Antidopaje de Guatemala (www.anado.conader.com.gt)
- Jamaica Anti-Doping Commission (www.jadco.gov.jm/)

New iNADO Partnerships

- PWC (http://pwc-dopingkontrolle.de/en/)

iNADO Attendance at Anti-Doping Conferences/Meeting

- NADO Leader Summit (Dublin, Ireland)
- German Olympic Sport Confederation Meeting with German Internationals (Frankfurt, Germany)
- International Congress Sport, Doping and Society (Madrid, Spain)
iNADO Workshop

Summoned under the topic “NADO Operations in 2017” more than 180 participants from iNADO Members, Athlete Committees, Non-Member NADOs, WADA, RADOs, IFs, Government Representatives, Research Institutions and Independent Consultants participated at the iNADO Workshop 2017 at the Université de Lausanne. The session was specially constructed to help anti-doping practitioners from around the world to develop ideas and solutions to their daily work.

Workshop Evaluation

37 iNADO Members responded the evaluation survey. The general aspects of the event were graded as follows: (1 = poor and 5 = excellent)

- Conference organization = 4.54
- Conference location = 4.54
- Content of the conference in general = 4.16
- Presentations = between 3.70 and 4.17
- Breakout sessions = between 3.3 and 4.0

iNADO will consider all suggestions for improvement for our next events.

iNADO AGM

Dear Colleagues: this is the programme and main outcomes of the Annual General Meeting held on March 11 in Lausanne:

- Welcome (Doug MacQuarrie and Joseph de Pencier)
  - A special welcome to our new Members since the 2016 AGM, the NADOs of: Azerbaijan, Bosnia & Herzegovina, Cape Verde, Chile, Costa Rica, French Community (Belgium), Guatemala, Iceland, Jamaica, Kenya and U.S. Virgin Islands (most of whom were represented at the AGM)
- iNADO Activity Report [please see the AGM presentation for details]
  - 2016 Accomplishments (Joseph de Pencier)
    - Consolidated our position as a leading if not the leading professional development provider for anti-doping practitioners
    - In our last year of initial WADA funding, established a financial basis for the long term including new sources of income
    - Attracted small or still-maturing NADOs as our new Members
    - Have contributed to a growing culture of trust, mutual respect and cooperation between NADOs, IFs and MEOs
    - Enabled NADO practitioners to share with each other as never before
    - Increasingly seen by WADA as a key and a dependable partner – for information, for access, for advice – and for constructive criticism
- Celebrated your successes and supported you through difficult times
- Established iNADO as a strong collective voice that must be reckoned with
  - 2017 Opportunities (Mathias Merschhemke)
    - Transition to new iNADO leadership
    - Successful Member navigation of the WADA Code compliance process, and collaborative support to Members with Code compliance issues ("leave no one behind")
    - Constructive contribution to reformed WADA governance, to the ITA, to reintegration of a Russia with a Code-compliant anti-doping programme
    - Position NADOs to play a fundamental role in whatever ITA model emerges, and ensure NADOs retain authority over international-level athletes
    - Better NADO oversight and more effective NADO assertion and protection of their independence
    - A playbook for dealing with cyber attacks
    - Innovation in pre-Olympic/Paralympic Games anti-doping programmes for 2018
    - Consensus on necessary changes to the World Anti-Doping Code, including those that cannot wait until the next general revision
    - More concrete cooperation with athletes and athlete groups
    - Better organised support for governments to make and put into play anti-doping policy reform
    - Contribute to the anti-doping community finding new and larger sources of funding (such as sport broadcasters and sponsors)
    - Consolidate iNADO’s reputation as a leading public voice for the protection of clean sport and for the continual improvement of anti-doping
- iNADO Financial Report (Trevor Burgess) [please see the AGM presentation for details]
  - Clean 2015 External Financial Audit
  - Healthy 2016 unaudited financial accounts
  - Solid 2017 Budget requiring small use of accumulated reserves
- iNADO Board Report (Doug MacQuarrie)
  - CEO Recruitment Process [please see the proposed recruitment process approved by the Board of Directors]
- iNADO and the NADO Leaders Group (Andrea Gotzmann) [please see the CEO Reflections on the Relationship between iNADO and the NADO Leaders Group, as well as the iNADO Proposals to the WADA Governance Working Group]
- iNADO’s New Strategic Plan (Molly Tomlonovic) [please see the proposed Strategic Planning Process]
  - it will begin with a Member survey in the coming weeks
- Member Q&A Session
  - Some of the issues raised:
    - Carey Brown (JADCO): time to change finances from US$ to € to minimise banks fees and risk exchange-rate fluctuations
• Graeme Steel (DFSNZ): find a way to adjust basis for calculating fees for equity between the largest and smaller Member NADOs; look to WADA for renewed funding based on compensation for services (on Code compliance, for example)
• Anders Solheim (ADNO): as we encourage more independence, transparency and better funding for WADA, make sure we do so for NADOs as well (let’s ensure we are not the pot calling the kettle black)

• Thank you to departing Board Members (Doug MacQuarrie)
  ○ Pirjo Ruutu (FINADA/FINCIS)
  ○ Trevor Burgess (ASADA) (Treasurer)
  ○ Zhao Jian (CHINADA)
• Board Elections (Jorge Leyva & Doug MacQuarrie), by acclamation:
  ○ Michael Ask (ADD)
  ○ Petteri Lindblom (FINADA/FINCIS)
  ○ The Board will sue the vacant seat to appoint a new Treasurer, as authorised by the Articles of Association
• Other Business
  ○ Thanks to the University of Lausanne for being such an excellent host
• Close of the Meeting (Doug MacQuarrie)

NADOs Visited

• Sport Ireland
• Finnish Center for Ethics in Sport

iNADO Webinars

• The Andreas Krieger Story (Dominic Müser, NADA Germany)
• Anti-Doping in the Media (Jim Ferstle, Journalist)

Note: Recordings of the webinars can be found in the password-protected document section on the iNADO website (http://www.inado.org/nc/documents.html)

iNADO Board Meetings

• 13 February 2017 (teleconference)
• 11 March 2017 (Lausanne, Switzerland)

Note: The agenda and the record of decision of each iNADO Board Meeting can be found in the password-protected document section on the iNADO website (http://www.inado.org/nc/documents.html)

iNADO Public Statements
• iNADO Statement on Global Anti-Doping Reform (link) (March 11, 2017)
• Institute of National Anti-Doping Organisations Board of Directors’ Response to International Olympic Committee (IOC) Declaration of March 16, 2017 (link) (March 23, 2017)

NADO Finances
iNADO’s financial accounts for the period January – December 2016 can be found here. For any questions on the 2016 statements, please send your questions to info@inado.org

iNADO Updates
• iNADO Update #79
• iNADO Update #78

Note: iNADO Updates can also be found in the password-protected document section on the iNADO website (http://www.inado.org/nc/documents.html)

iNADO Member Communications
• iNADO Member Communications #80
• iNADO Member Communications #79
• iNADO Member Communications #78
• iNADO Member Communications #77
• iNADO Member Communications #76

Note: iNADO Member Communications can be found in the password-protected document section on the iNADO website (http://www.inado.org/nc/documents.html)

Added documents to iNADO Website
• iNADO Corporate Doc (30)
• Member resource (1)
• Presentations (58)
• Template (1)
• Webinar (2)
• WADA Docs (1)
• Research Article (1)
• iNADO Resource (2)
• IF Resources (0)
• Other (1)
Other iNADO Projects and Activities

- Visit to 2017 Winter University Games in Almaty, Kazakhstan
- Visit to World Nordic Ski Championships in Lathi, Finland
- New iNADO Expert Groups on Basecamp for Education, WADA Compliance Questionnaire and Quality Manager
- iNADO Questionnaire on NADO Spending on Anti-Doping Activities
- iNADO Legal Open House in London, England
- Translation of Code Compliance Questionnaire User Guide into Spanish, Russian and Arabic (support by iNADO Members)