

The Institute of National Anti-Doping Organisations
To the members

Capelle a/d IJssel 14 February 2019
Reference 073/HR/GD
Subject application / motivation

Dear members,

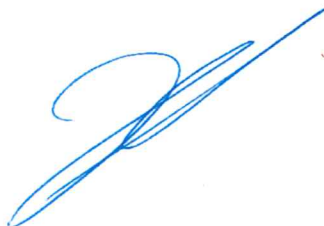
With this letter I would like to confirm that I would be honoured to fulfill another term in the board of directors of iNADO, if elected.

As a member of the board of directors for the past three years, I have contributed to iNADO's work to the best of my abilities. I strongly believe that iNADO can and should play an important role in two ways: supporting (developing) NADOs in their work, and advocating the work of NADOs to WADA, to other Signatories and to the general public.

I also believe that the board of directors and the CEO should act as a team, and I'm satisfied that that has been the case in the years past. These are challenging times for the anti-doping world, and I think we should direct iNADO in a way that both firm and constructive.

I have been at the helm of Doping Authority Netherlands for 13 years now, and I have witnessed considerable growth and strengthening of our work, notwithstanding the problems that we – like all NADOs - have faced. I'm looking forward to sharing my experience with my colleagues for one more term.

With kind regards
Doping Authority Netherlands



Herman Ram
President