



Preserving the integrity of competition. Inspiring true sport. Protecting the rights of athletes.

VIA EMAIL

February 14, 2019

Graeme Steel
CEO
Institute of National Anti-Doping Organizations

Re: Interest in Serving on the iNADO Board of Directors

Dear Graeme, Dear iNADO Member,

Thank you for considering my interest in serving you and the interests of iNADO through serving on the iNADO Board.

Much of the progress in professionalizing anti-doping over the past decade has been accomplished through dedicated national anti-doping organizations that have driven standards and expectations in anti-doping increasingly higher. NADOs have given many athletes around the world hope that they can compete on a level playing field in their nation, free from the need to use performance enhancing drugs to keep up. The growing influence and effectiveness of NADOs has been one of the great success stories of the last decade in sport.

I have likewise witnessed iNADO grow into an effective and well positioned vehicle to move forward global clean sport. The international challenges of the last five years have not been without a silver lining, as they have demonstrated that we are never stronger than when we work together, and that athletes around the globe truly yearn to compete clean.

We have unprecedented opportunities to seize this moment for clean sport and the wellbeing of the athletes we serve. We need to continue to work together to extend the reach and coverage of NADOs, find new ways to collaborate, and work to see that no region of the world, and no athlete who desires to compete clean, is left behind.

It has been a great honor to serve alongside many NADOs during more than a decade of service as USADA's General Counsel and nearly two decades in anti-doping, and I look forward to continuing to serve with you as we pursue our common goal of advancing clean sport worldwide. Thank you for considering my candidacy for the iNADO Board.

Kind regards,

A handwritten signature in blue ink, appearing to read "William Bock".

William Bock
USADA General Counsel

U.S. Anti-Doping Agency

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